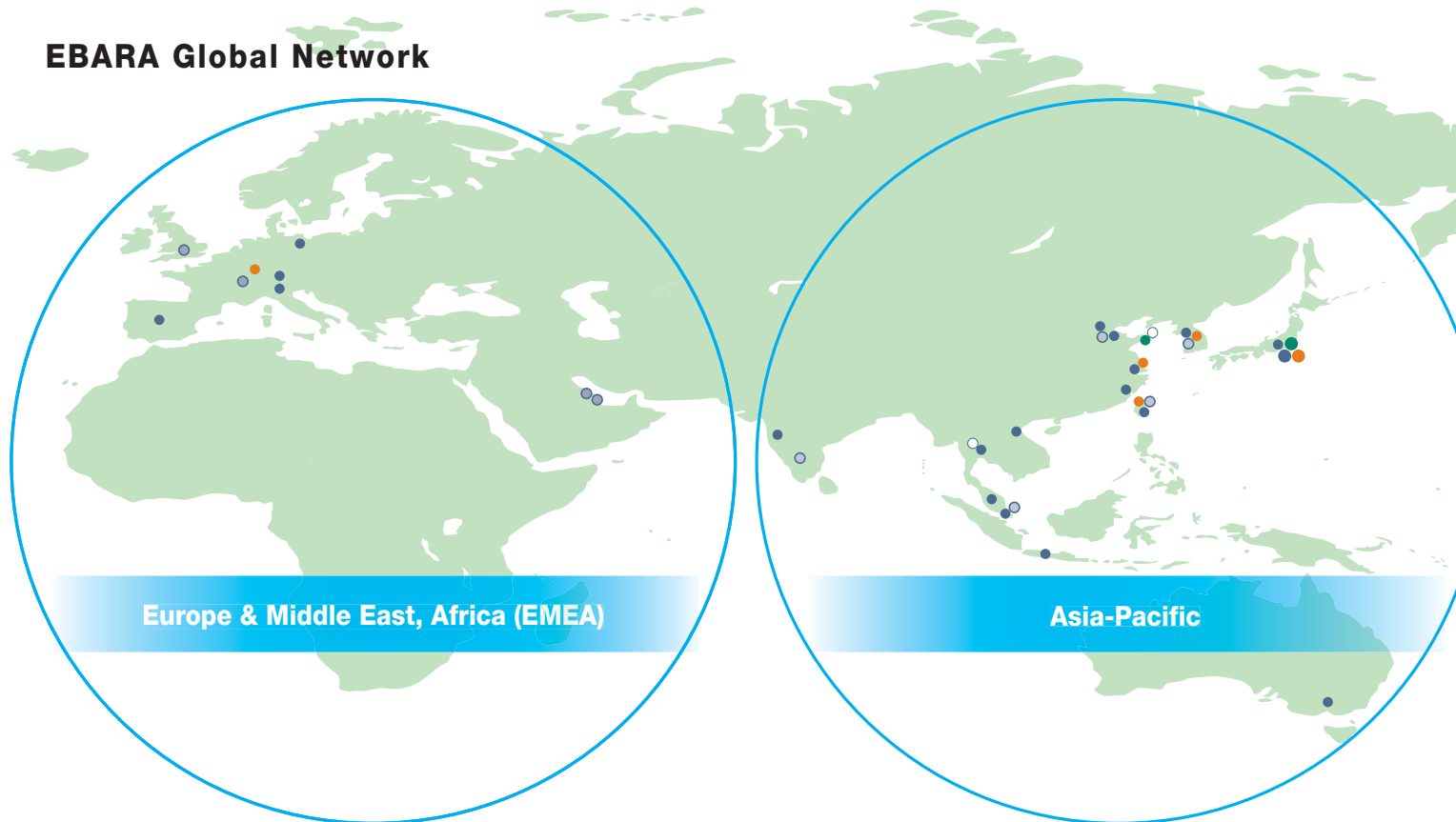


EBARA Global Network



Principal Subsidiaries and Affiliated Companies (As of June 30, 2013) ◇ Consolidated subsidiary ● Production ★ Sales ■ Service and support

Fluid Machinery & Systems (FMS) Company

<Pumps>

Asia-Pacific

- ◇ **Ebara Material Co., Ltd.** (Japan)
Manufacture of cast products for custom pumps ●
- ◇ **Ebara-Byron Jackson, Ltd.** (Japan)
Custom pumps (for nuclear power plants) ★ ■
- ◇ **Ebara Great Pumps Co., Ltd.** (China)
Custom pumps, small turbines ● ★ ■
- ◇ **Ebara Machinery (China) Co., Ltd.** (China)
Standard pumps ● ★ ■
- ◇ **Ebara Boshan Pumps Co., Ltd.** (China)
Custom pumps ● ★ ■
- ◇ **Ebara Densan (Kunshan) Mfg. Co., Ltd.** (China)
Standard pumps ● ★ ■
- ◇ **Ebara Engineering Singapore Pte. Ltd.** (Singapore)
Standard pumps, custom pumps, chillers, vacuum pumps, equipment for the semiconductor industry ★ ■
- ◇ **Ebara-Densan Taiwan Manufacturing Co., Ltd.** (Taiwan)
Standard pumps ● ★ ■
- Pacific Machinery and Engineering Co., Ltd.** (Japan)
Special-purpose pumps, including slurry pumps, facilities for transportation of liquid, and powder processing equipment ● ★ ■

Kirloskar Ebara Pumps Limited (India)

Standard pumps, custom pumps, small turbines ● ★ ■

P.T. Ebara Indonesia (Indonesia)

Standard pumps ● ★ ■

Ebara Pumps Malaysia Sdn. Bhd. (Malaysia)

Standard pumps ★ ■

Ebara (Thailand) Limited (Thailand)

Standard pumps, custom pumps, engineering ★ ■

Ebara Vietnam Pump Company Limited (Vietnam)

Custom pumps, engineering ● ★ ■

Ebara Pumps Australia Pty. Ltd. (Australia)

Standard pumps ★ ■

Ebara Fluid Machinery Korea Co., Ltd. (Republic of Korea)

Custom pumps, standard pumps ★ ■

Americas

- ◇ **Ebara International Corporation** (U.S.A.)
Custom pumps, standard pumps ● ★ ■
- ◇ **Ebara Indústrias Mecánicas e Comércio Ltda.** (Brazil)
Standard pumps ● ★ ■

EMEA

◇ **Ebara Pumps Europe S.p.A.** (Italy)

Standard pumps ● ★ ■

◇ **Sumoto S.r.l.** (Italy)

Deep well motors, standard pumps ● ★ ■

Ebara España Bombas S.A. (Spain)

Standard pumps ● ★ ■

Ebara Pompy Polska sp. z o.o. (Poland)

Standard pumps ★ ■

<Compressors & Turbines>

Asia-Pacific

◇ **Elliott Group Holdings, Inc.** (Japan)

Holding company

◇ **Elliott Ebara Turbomachinery Corporation** (Japan)

Compressors, turbines ● ★ ■

◇ **Ebara-Elliott Service (Taiwan) Co., Ltd.** (Taiwan)

Compressors, turbines ■

◇ **Elliott Ebara Singapore Pte. Ltd.** (Singapore)

Compressors, turbines ■

◇ **Elliott Ebara Turbomachinery India Pvt. Ltd.** (India)

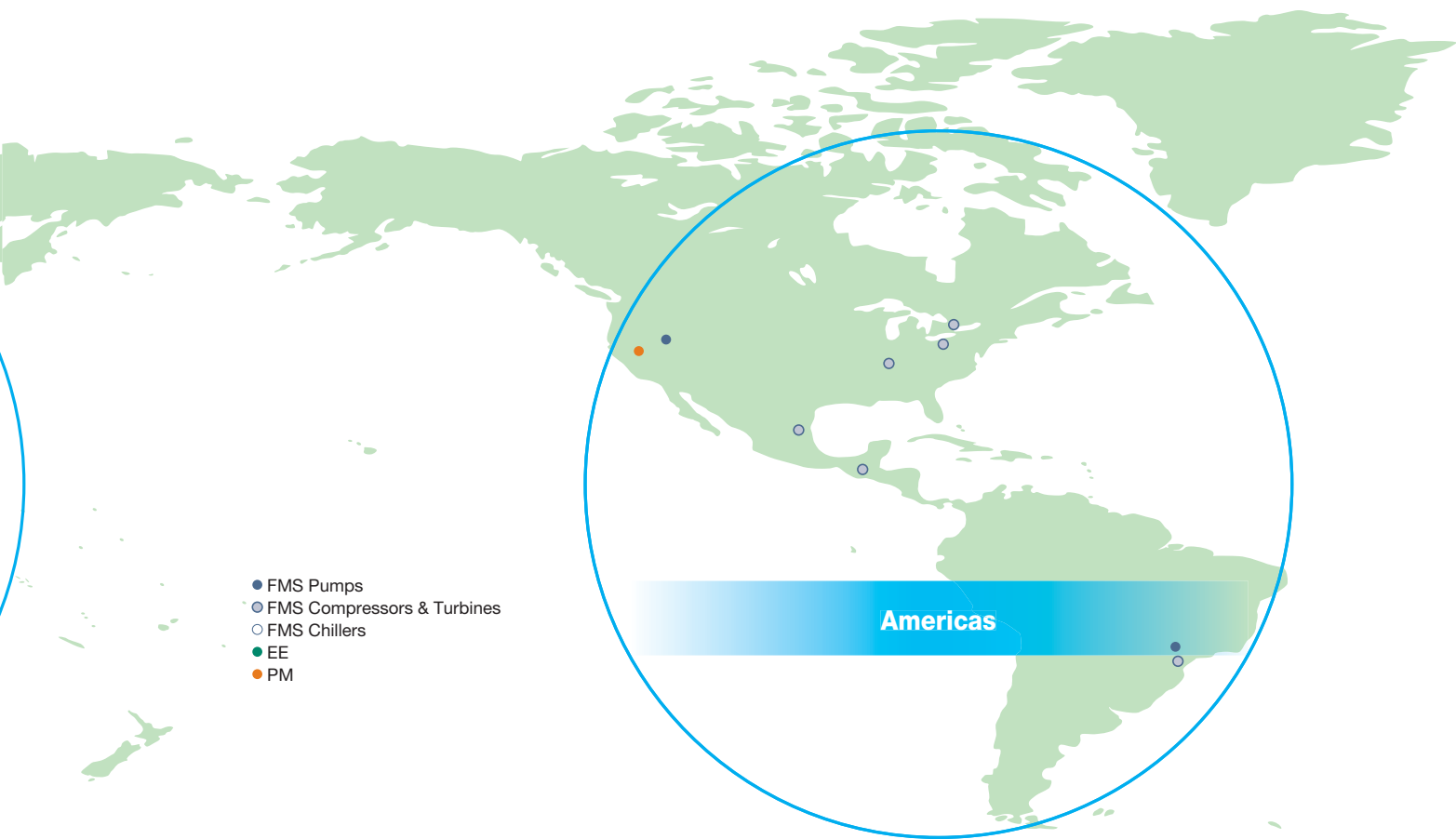
Compressors, turbines ■

◇ **Elliott Turbomachinery Services (Tianjin) Co., Ltd.** (China)

Compressors, turbines ★ ■

◇ **Elliott Korea Co., Ltd.** (Republic of Korea)

Compressors, turbines ★ ■



- FMS Pumps
- FMS Compressors & Turbines
- FMS Chillers
- EE
- PM

Americas

- ◇ **Elliott Company** (U.S.A.)
Compressors, turbines ● ★ ■
- ◇ **Elliott MVP Services, LLC.** (U.S.A.)
Compressors, turbines ■
- ◇ **Elliott Turbomachinery S.A. de C.V.** (Mexico)
Compressors, turbines ★ ■
- ◇ **Elliott Turbomachinery Canada, Inc.** (Canada)
Compressors, turbines ★ ■
- ◇ **Elliott Turbocharger Guatemala, S.A.** (Guatemala)
Compressors, turbines ■
- ◇ **Elliott Ebara Servicos para Equipamentos Rotativos Ltda.** (Brazil)
Compressors, turbines ■

EMEA

- ◇ **Elliott Turbomachinery S.A.** (Switzerland)
Compressors, turbines ★ ■
- ◇ **Elliott Turbomachinery Limited** (U.K.)
Compressors, turbines ★ ■
- ◇ **Elliott Ebara Middle East Maintenance WLL** (Bahrain)
Compressors, turbines ■
- ◇ **ELLIOTT GAS Services Saudi Arabia Limited** (Saudi Arabia)
Compressors, turbines ■

<Chillers>

Asia-Pacific

- ◇ **Ebara Refrigeration Equipment & Systems Co., Ltd.** (Japan)
Chillers, cooling towers, heat-exchange systems ● ★ ■
- ◇ **Yantai Ebara Air Conditioning Equipment Co., Ltd.** (China)
Chillers, cooling towers, heat-exchange systems ● ★ ■
- Ebara Thermal Systems (Thailand) Co., Ltd.** (Thailand)
Chillers, cooling towers ● ★ ■

<Others>

Asia-Pacific

- ◇ **EBARA DENSAN LTD.** (Japan)
Electrical and electronic equipment ● ★ ■
- ◇ **EBARA HAMADA BLOWER CO., LTD.** (Japan)
Industrial fans ● ★ ■

Environmental Engineering (EE) Company

Asia-Pacific

- ◇ **Ebara Environmental Plant Co., Ltd.** (Japan)
EPC and O&M for the waste treatment business ★ ■
- ◇ **Ebara Qingdao Co., Ltd.** (China)
Boilers for waste incineration plants, packaged boilers ● ★
- Swing Corporation** (Japan)
EPC and O&M for the water treatment business ★ ■

Precision Machinery (PM) Company

Asia-Pacific

- ◇ **Ebara Field Tech. Corporation** (Japan)
Vacuum pumps, products for the semiconductor industry ■
- ◇ **Ebara Precision Machinery Taiwan Incorporated** (Taiwan)
Vacuum pumps, products for the semiconductor industry ★ ■
- ◇ **Ebara Precision Machinery Korea Incorporated** (Republic of Korea)
Vacuum pumps, products for the semiconductor industry ★ ■
- ◇ **Shanghai Ebara Precision Machinery Co., Ltd.** (China)
Vacuum pumps, products for the semiconductor industry ■

Americas

- ◇ **Ebara Technologies Incorporated** (U.S.A.)
Vacuum pumps, products for the semiconductor industry ★ ■

EMEA

- ◇ **Ebara Precision Machinery Europe GmbH** (Germany)
Vacuum pumps, products for the semiconductor industry ★ ■