



11-Year Financial Summary

EBARA CORPORATION and Consolidated Subsidiaries
(Fiscal years ended March 31)

	Millions of yen											Thousands of U.S. dollars**	
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2016	
Financial Results:													
Orders	¥530,417	¥605,779	¥597,944	¥481,399	¥426,622	¥430,992	¥394,922	¥428,540	¥512,276	¥487,554	¥491,280	\$4,359,957	
Net sales	514,957	538,098	567,191	501,149	485,889	401,676	412,077	426,302	448,658	482,700	486,235	4,315,184	
Operating income	10,902	13,249	6,017	638	18,953	31,542	23,267	25,084	32,195	34,567	38,011	337,335	
Profit (loss) attributable to owners of parent	3,350	5,446	7,609	(13,113)	5,442	28,192	2,890	15,303	18,974	23,581	17,254	153,124	
Depreciation and amortization	12,450	12,842	15,316	15,180	15,274	13,524	12,765	12,356	12,118	13,039	11,611	103,044	
Capital expenditures	14,838	17,917	22,381	23,560	19,484	8,189	12,316	12,302	18,153	15,847	15,730	139,598	
R&D expenses	10,883	11,357	10,812	8,829	4,977	4,067	3,827	5,026	6,465	6,754	7,633	67,738	
Financial Position:													
Total assets	¥592,631	¥625,033	¥607,007	¥562,456	¥522,540	¥507,898	¥488,964	¥504,576	¥530,211	¥570,392	¥579,543	\$5,143,264	
Total net assets	—	154,970	155,263	124,264	132,665	154,938	154,656	191,786	215,047	247,553	250,445	2,222,622	
Shareholders' equity*2, *3	153,695	151,255	151,243	121,411	129,806	151,951	151,063	186,883	208,036	239,059	241,017	2,138,951	
Interest-bearing debt	192,140	213,349	184,459	181,556	177,859	160,413	143,617	138,914	119,673	121,501	120,127	1,066,090	
Cash Flows:													
Cash flows from operating activities	¥ (9,772)	¥ 9,544	¥ (6,317)	¥ 17,439	¥ 23,582	¥ 26,604	¥ 12,589	¥ 34,014	¥ 26,615	¥ 11,296	¥ 21,528	\$ 191,053	
Cash flows from investing activities	(4,100)	(10,550)	31,771	(2,774)	(17,128)	10,997	(8,838)	(33,131)	3,539	(15,894)	(14,343)	(127,291)	
Cash flows from financing activities	21,761	17,167	(21,807)	(3,233)	(5,437)	(14,096)	(19,998)	3,264	(25,337)	(7,045)	(9,655)	(85,685)	
Free cash flow	(13,872)	(1,006)	25,454	14,664	6,454	37,601	3,751	883	30,154	(4,598)	7,185	63,762	
Per Share Data (yen and U.S. dollars) (prior to the consolidation of shares):													
Profit (loss) attributable to owners of parent*4	¥ 9.11	¥ 12.89	¥ 18.01	¥ (31.04)	¥ 12.89	¥ 66.78	¥ 6.85	¥ 35.93	¥ 40.86	¥ 50.77	¥ 37.12	\$ 0.329	
Total net assets*4	363.68	357.97	358.01	287.44	307.46	360.01	357.79	402.41	448.05	514.38	518.16	4.599	
Cash dividends	7.50	7.50	7.50	—	—	5.00	5.00	5.00	7.50	12.00	12.00	0.106	
Share Data (prior to the consolidation of shares):													
Number of issued shares (1,000 shares)	422,724	422,725	422,725	422,725	422,725	459,245	422,899	465,118	465,187	465,644	466,045		
Financial Indicators:													
ROIC (%)*5	1.0	1.5	2.2	(4.1)	1.8	9.1	1.0	4.9	5.8	6.9	4.8		
ROE (%)*6	2.6	3.6	5.0	(9.6)	4.3	20.0	1.9	9.1	9.6	10.5	7.2		
Debt/equity ratio (times)	1.25	1.41	1.22	1.50	1.37	1.06	0.95	0.74	0.58	0.51	0.50		
Equity ratio (%)	25.9	24.2	24.9	21.6	24.8	29.9	30.9	37.0	39.2	41.9	41.6		
Overseas sales ratio (%)	26.7	31.0	37.5	36.1	39.3	44.1	44.0	50.6	52.8	53.6	52.2		
Number of Employees:													
EBARA CORPORATION and consolidated subsidiaries	15,609	15,609	16,074	16,102	13,800	14,007	14,695	15,170	15,168	16,030	16,270		

*1. The U.S. dollar amounts are included solely for convenience and have been translated as a matter of arithmetical computation only at the rate of ¥112.68=US\$1, the rate of exchange prevailing on March 31, 2016.

*2. Shareholders' equity: Net assets - (Subscription rights to shares + Non-controlling interests)

*3. The EBARA Group has applied "Accounting Standards for Presentation of Net Assets on the Balance Sheets" (ASBJ Statement No.5, issued on December 9, 2005) and "Guidance on Accounting Standards for Presentation of Net Assets on the Balance Sheets" (ASBJ Guidance No.8, issued on December 9, 2005) from the fiscal year ended March 31, 2007.

*4. Profit (loss) attributable to owners of parent per share is based on the average number of shares outstanding (excluding treasury stock) during the fiscal year. Total net assets per share is calculated using the number of shares outstanding (excluding treasury stock) as of the end of the fiscal years.

*5. ROIC: Profit attributable to owners of parent / (Interest-bearing debt (Average between beginning and end of period) + Shareholders' equity (Average between beginning and end of period))

*6. ROE: Profit attributable to owners of parent / Shareholders' equity (Average between beginning and end of period)

EBARA Stock and TOPIX Comparison

(Relative comparison of 100 from March 31, 2005, prior to the consolidation of shares)

