

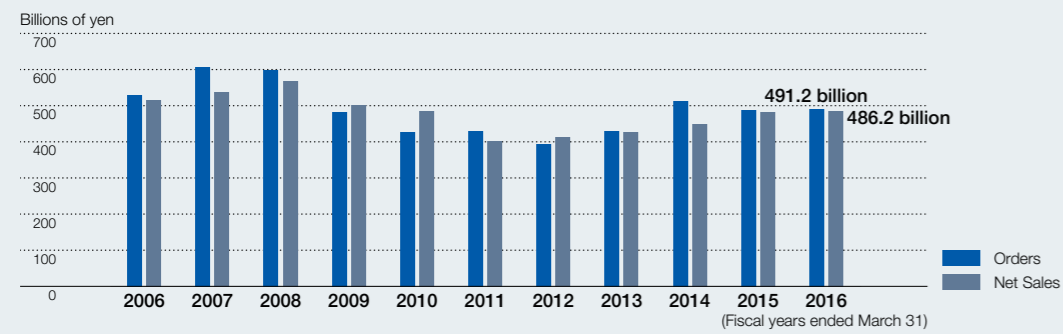


# Financial Highlights

EBARA CORPORATION and Consolidated Subsidiaries

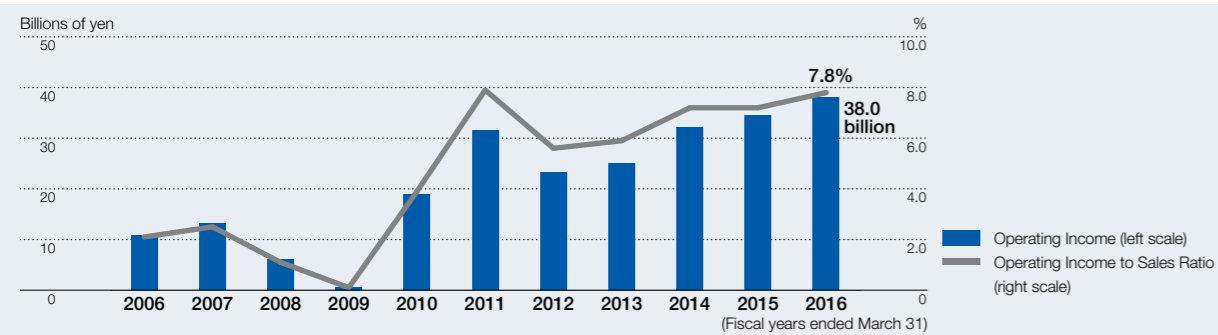
## Orders / Net Sales

The scale of the Company's operations has continued to expand despite the Lehman Shock and the exclusion of the subsidiaries' operation of a water treatment plant from the consolidation scope.



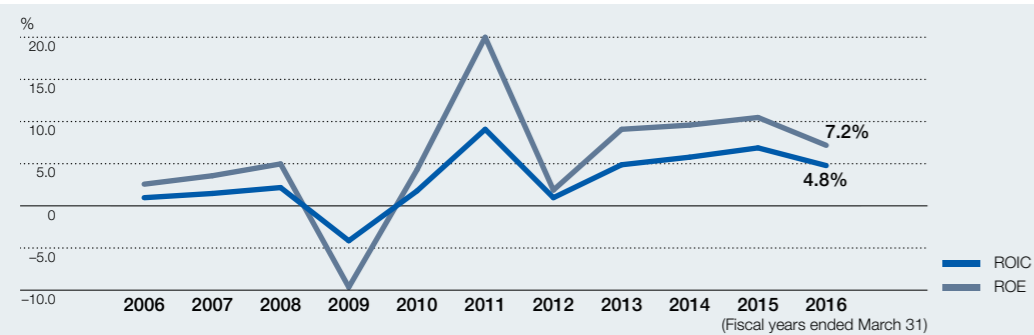
## Operating Income / Operating Income to Sales Ratio

Operating income is rising following the withdrawal from unprofitable businesses and the reinforcement of the service and support (S&S) business.



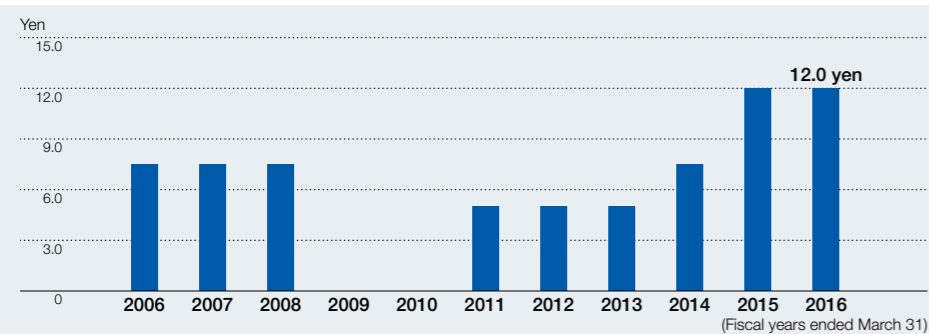
## ROIC / ROE

The medium-term management plan has set the target of achieving return on invested capital (ROIC) of 7% or more in the fiscal year ending March 31, 2017.



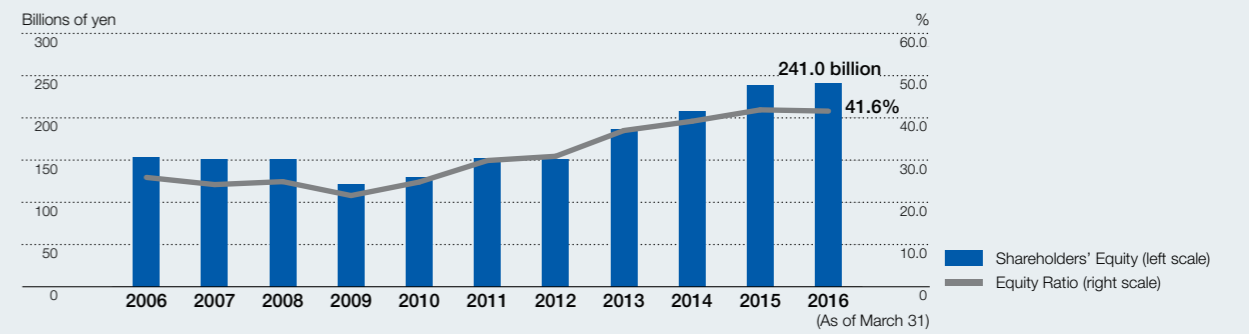
## Dividends per Share

In recent years, we have been paying stable dividends thanks to an improved financial position.



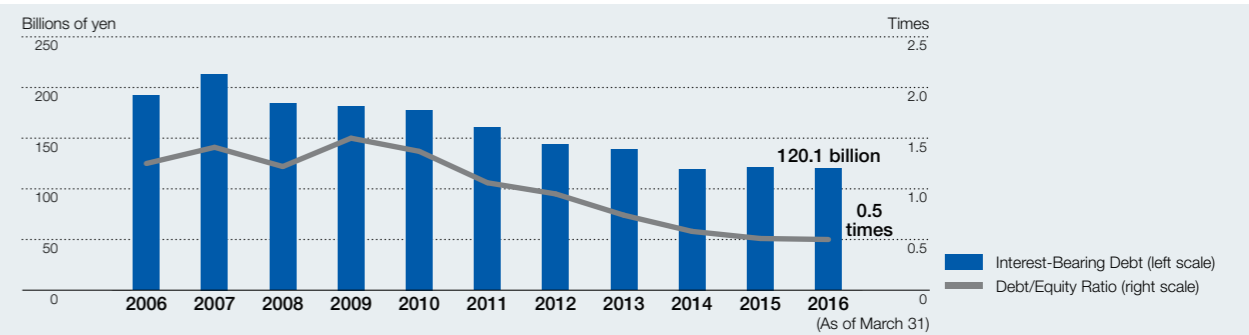
## Shareholders' Equity / Equity Ratio

The Company's credit rating rose to A- in the fiscal year ended March 31, 2015, mainly due to the steady increase in shareholders' equity.



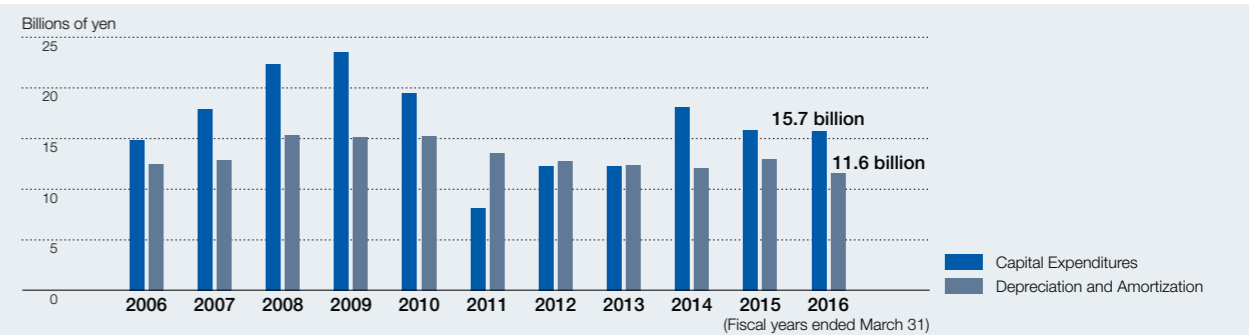
## Interest-Bearing Debt / Debt/Equity Ratio

Targeting 0.4 to 0.6 times for the debt/equity ratio will be maintained going forward.



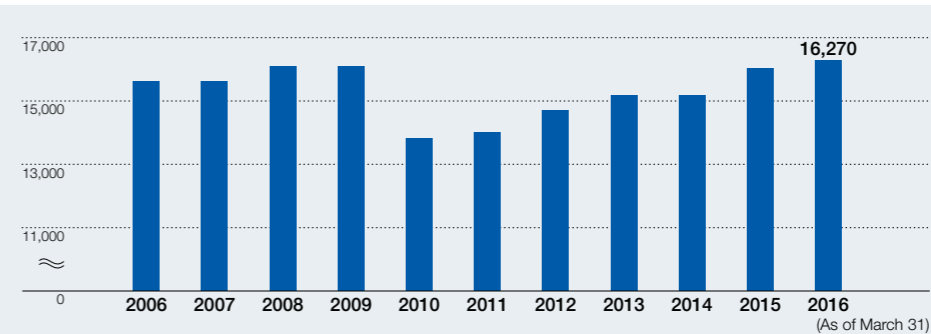
## Capital Expenditures / Depreciation and Amortization

Growth investments are being conducted for enhancing overseas bases and other purposes.



## Number of Employees

The number of employees is rising together with the enhancement of overseas bases.



Note: Since the fiscal year ended March 31, 2010, the subsidiaries' operation of a water treatment plant has been excluded from the consolidation scope.