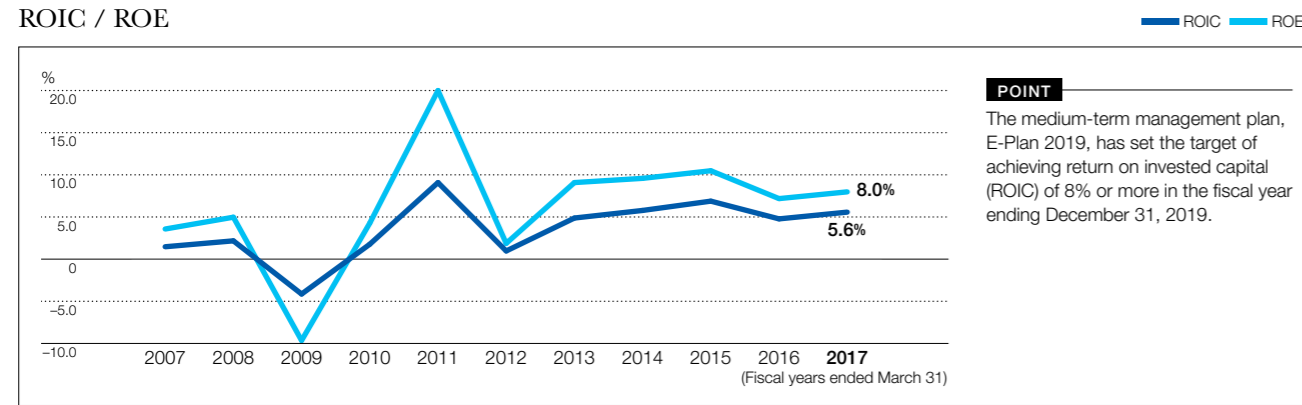


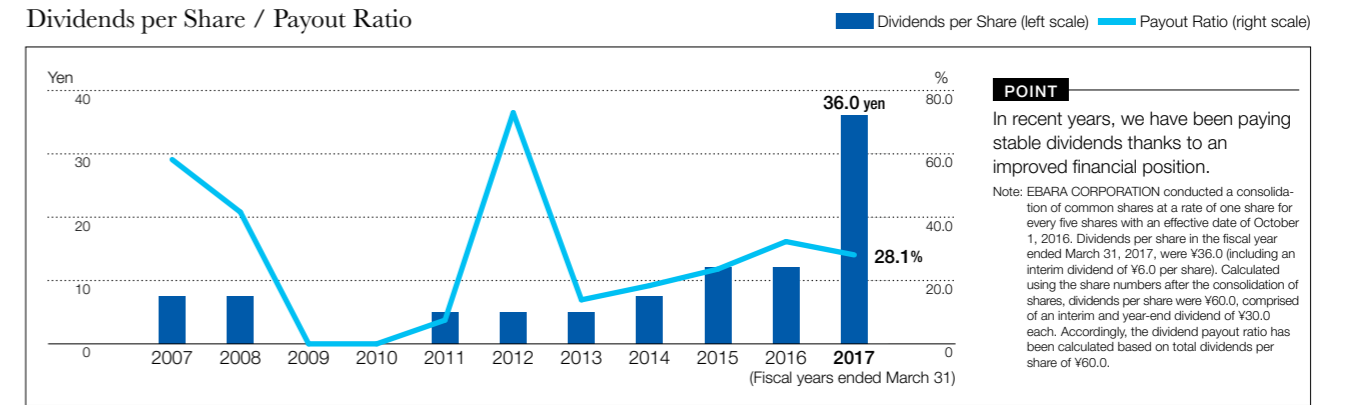
# Performance Highlights

EBARA CORPORATION and Consolidated Subsidiaries

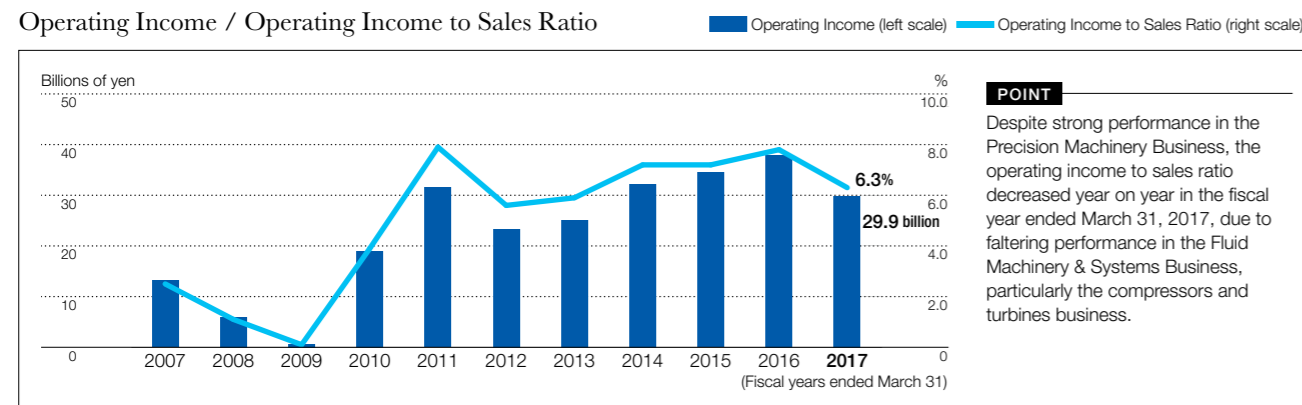
## ROIC / ROE



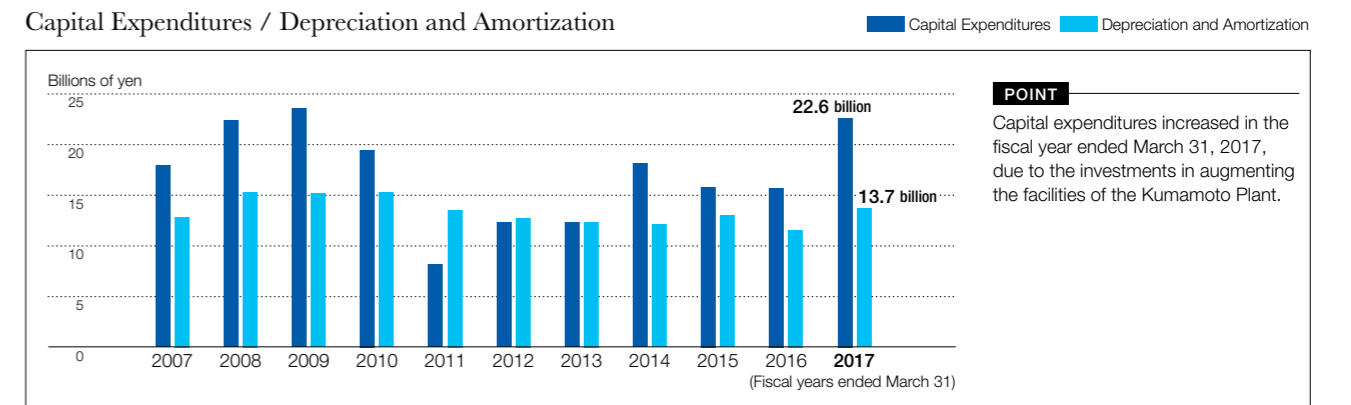
## Dividends per Share / Payout Ratio



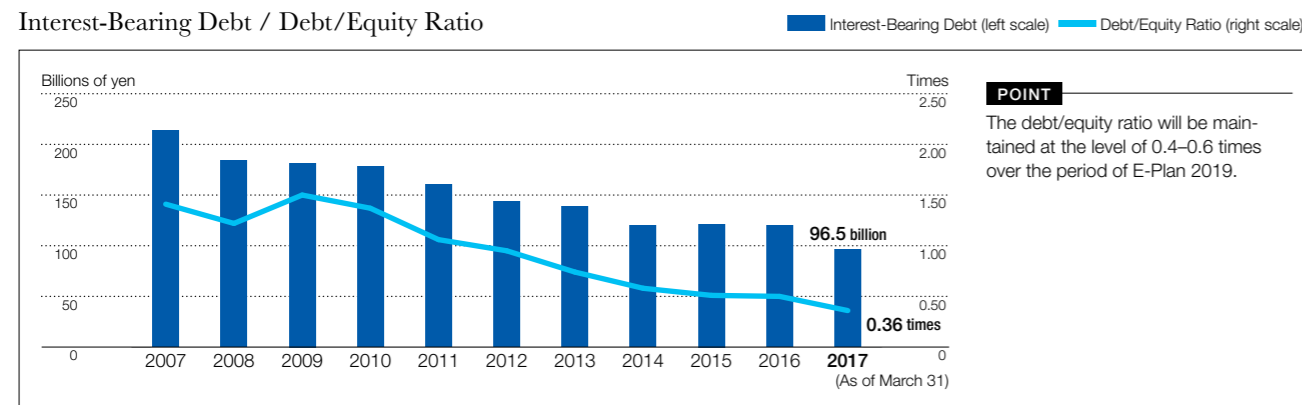
## Operating Income / Operating Income to Sales Ratio



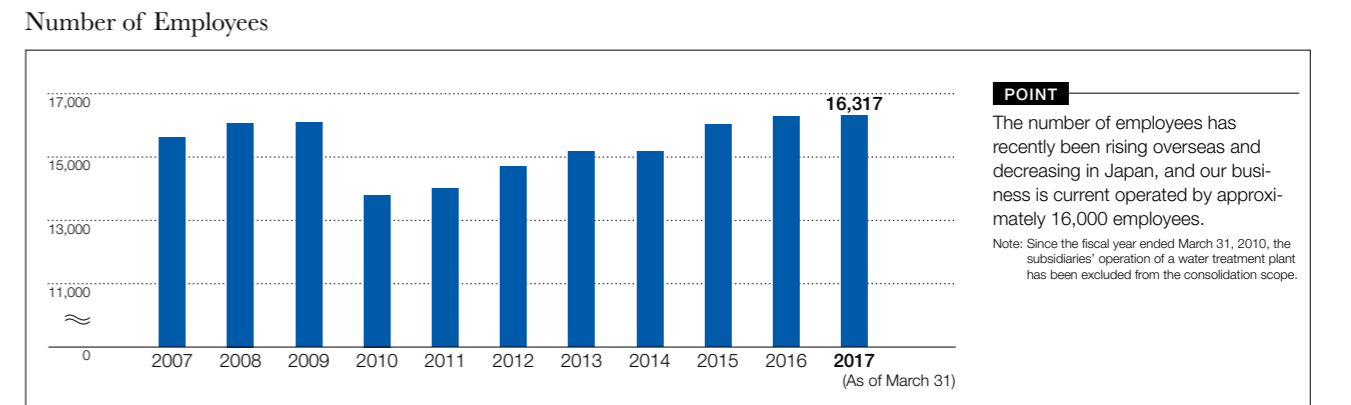
## Capital Expenditures / Depreciation and Amortization



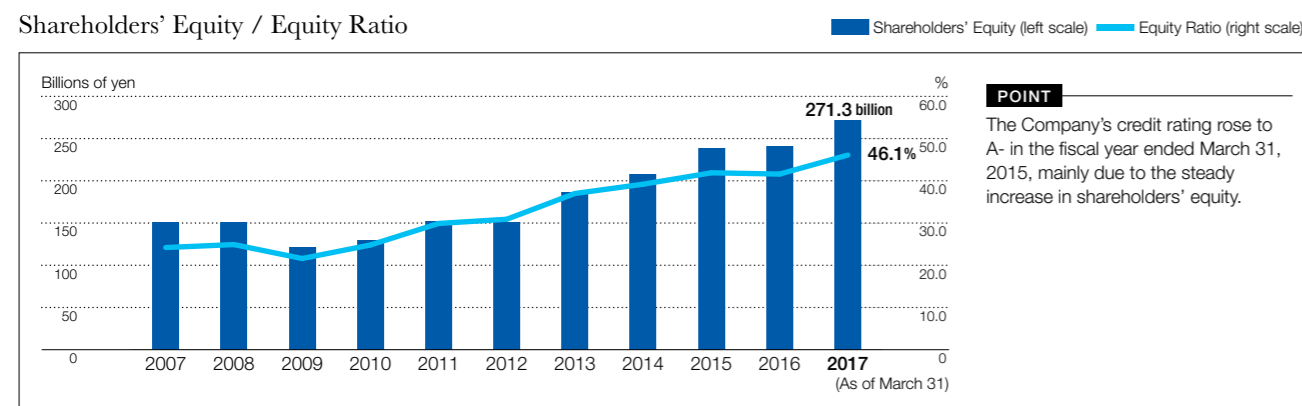
## Interest-Bearing Debt / Debt/Equity Ratio



## Number of Employees



## Shareholders' Equity / Equity Ratio



## CO<sub>2</sub> Emissions (Scope 1 and 2)

